COUNTY ADMINISTRATIVE OFFICE Mark Uffer

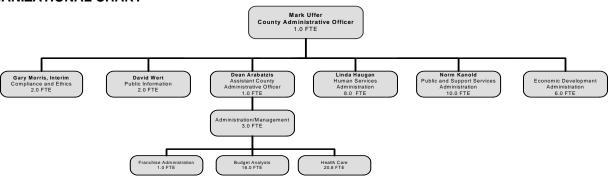
MISSION STATEMENT

The County Administrative Office maximizes constituent services and satisfaction by developing and implementing budgets, policies, and procedures, and by directing and/or coordinating departmental activities according to the County Charter, general laws, and to meet the strategic goals adopted by the Board of Supervisors.

STRATEGIC GOALS

- 1. Facilitate, support, and ensure the implementation of decisions by the Board of Supervisors.
- 2. Promote the effective and efficient delivery of countywide service through the use of contemporary management tools.
- 3. Ensure the overall financial health of the County of San Bernardino.
- 4. Communicate countywide operations in an effective manner.
- 5. Increase employee awareness of and compliance with the county's ethics program.

ORGANIZATIONAL CHART



SUMMARY OF BUDGET UNITS

2008-09

	Appropriation	Revenue	Local Cost	Fund Balance	Staffing
General Fund					
County Administrative Office	5,608,994	-	5,608,994		26.0
Litigation	388,681	-	388,681		-
Joint Powers Leases	21,812,356	-	21,812,356		-
Health Care Administration *	62,463,096	47,463,096	15,000,000		2.0
Public and Support Services Administration **	1,977,648	-	1,977,648		10.0
Human Services Administration ***	1,284,693	1,092,990	191,703		8.0
Economic Development ****	368,690	-	368,690		7.0
Total General Fund	93,904,158	48,556,086	45,348,072		53.0
Special Revenue Fund					
Federal Forest Reserve	12,622	-		12,622	-
Total Special Revenue Fund	12,622	-		12,622	-
Total - All Funds	93,916,780	48.556.086	45.348.072	12,622	53.0

^{*} These costs are included in the Health Care Administration budget unit in the Health Care Section.

history and applicable performance measures.

Detailed information for each budget unit follows, along with a description of the services provided, budget unit

Detail of this budget is in the Public and Support Services Section.
 These costs are included in the Human Services Administrative Claim budget unit in the Human Services Section.
 These costs are included in the Economic Development budget unit in the Economic Development Section.

DESCRIPTION OF MAJOR SERVICES

The County Administrative Office (CAO) is responsible to the Board of Supervisors for the general administration and coordination of all county operations and programs, together with the preparation and administration of the county budget.

The CAO oversees the operations of county departments whose department heads are appointed by the Board of Supervisors or County Administrative Officer, and assists in the coordination of activities of departments headed by elected officials. Additionally, the CAO oversees Health Care Administration, the Public and Support Services Administration (PSSG), Human Services Administration, and Economic Development Agency Administration.

The Health Care Administration provides administrative oversight for the health related departments and seeks to expand and coordinate collaborative opportunities among those departments. Health Care Administration also coordinates major health financing issues, such as realignment, medical center debt financing, and disproportionate share hospital funding.

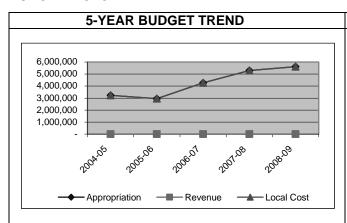
PSSG departments plan and implement facility and infrastructure development and maintenance programs (roads, flood control, buildings); provide public services in unincorporated communities (planning, fire, special districts, parks, museums); and serve departmental needs (vehicles, space, leasing).

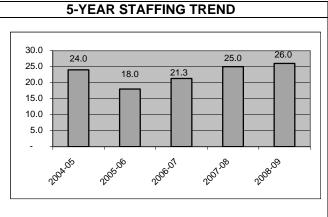
Human Services departments are responsible for the county social service programs under applicable mandatory federal and state regulations. These departments are Transitional Assistance, Children's Services, Adult Services, Preschool Services, Child Support Services and Veterans Affairs.

Economic Development departments seek to facilitate economic growth within the county through programs that enhance workforce skills, infrastructure, business development and attraction, housing opportunities and community development projects. These departments are Community Development and Housing, Economic Development, the Redevelopment Agency, and Workforce Development.

The CAO is also responsible for coordinating county activities with other local government entities, including cities and other counties; the county's long-term debt functions; and the capital improvement program.

BUDGET HISTORY





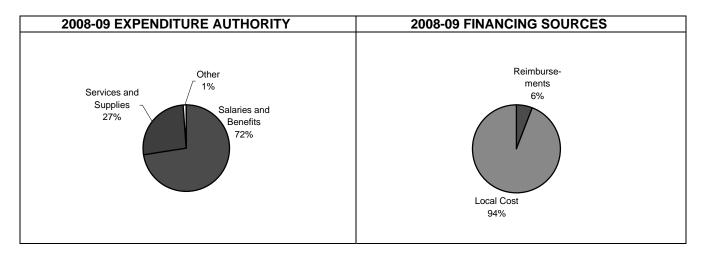
PERFORMANCE HISTORY

				2007-08	
	2004-05	2005-06	2006-07	Modified	2007-08
_	Actual	Actual	Actual	Budget	Actual
Appropriation	3,155,583	3,902,621	4,133,534	5,368,364	4,650,909
Departmental Revenue	-	<u> </u>	=	-	-
Local Cost Budgeted Staffing	3,155,583	3,902,621	4,133,534	5,368,364 25.0	4,650,909

Actual appropriation for 2007-08 is lower than modified budget primarily due to vacancies in staffing and less services and supplies expenditures.



ANALYSIS OF FINAL BUDGET



GROUP: Administrative/Executive
DEPARTMENT: County Administrative Office
FUND: General

BUDGET UNIT: AAA CAO FUNCTION: General

ACTIVITY: Legislative and Administrative

	2004-05 Actual	2005-06 Actual	2006-07 Actual	2007-08 Actual	2007-08 Final Budget	2008-09 Final Budget	Change From 2007-08 Final Budget
<u>Appropriation</u>							
Salaries and Benefits	2,657,499	2,431,637	3,152,228	3,762,152	3,931,875	4,320,689	388,814
Services and Supplies	257,582	556,960	1,172,726	1,164,122	1,745,874	1,481,993	(263,881)
Central Computer	22,372	29,279	26,225	31,213	31,213	38,567	7,354
Travel	-	-	-	-	-	62,225	62,225
Other Charges	-	-	-	69,120	-	-	-
Equipment	-	46,346	-	17,570	-	-	-
Transfers	4,958	16,280	17,125	73,623	87,312	60,688	(26,624)
Total Exp Authority	2,942,411	3,080,502	4,368,304	5,117,800	5,796,274	5,964,162	167,888
Reimbursements	(87,828)	(22,881)	(234,770)	(521,891)	(497,030)	(355,168)	141,862
Total Appropriation	2,854,583	3,057,621	4,133,534	4,595,909	5,299,244	5,608,994	309,750
Operating Transfers Out	301,000	845,000	-	55,000			
Total Requirements	3,155,583	3,902,621	4,133,534	4,650,909	5,299,244	5,608,994	309,750
Local Cost	3,155,583	3,902,621	4,133,534	4,650,909	5,299,244	5,608,994	309,750
				Budgeted Staffing	25.0	26.0	1.0

Salaries and benefits of \$4,320,689 fund 26.0 budgeted positions and are increasing by \$388,814 and a net 1.0 budgeted position. Staffing changes include the additions of 1.0 Principal Administrative Analyst, 1.0 Administrative Analyst III, and 1.0 Franchise Program Analyst. The Franchise Program Analyst addition is the result of a re-organization/consolidation of the Franchise Administration budget unit. Offsetting these increases are the deletion of 1.0 Executive Secretary III and 1.0 Contract Special Projects Coordinator.

Services and supplies of \$1,481,993 include professional services, ISD direct labor, computer software and hardware expenses, miscellaneous expenses, and general office supplies. Various countywide programs are funded via professional services including components of the Service First Program, hosted email subscriptions for accessing county web information, public awareness campaigns, and the ethics case management system. The decrease of \$263,881 includes the shift of travel related expenses to a new appropriation unit, reductions in special departmental expense, completed computer software purchases, and a decline in maintenance costs due to the conclusion of the remodel. Additionally, \$200,000 of one-time funding provided to this budget unit in 2007-08 for grants was re-budgeted in 2008-09.

Travel is a new appropriation unit for 2008-09. The amount budgeted of \$62,225 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental and conference fees for this budget unit. These costs were based on departmental analysis of past travel related expenses previously budgeted in the services and supplies appropriation unit.

Transfers of \$60,688 include continued contributions toward employee relations, Employee Health and Productivity program, Information Services Department for computer analyst support, custodial and maintenance service, and advertisement services. The decrease of \$26,624 results primarily from the completed purchase of two wireless infrastructure servers.

Reimbursements of \$355,168 represent payments from other budget units. The budgeted amount decreased a total of \$141,862 from the prior year. Changes include additional reimbursements of \$175,700 for 1.0 budgeted position to assist with Public Health's financial operations, a reduction of \$92,363 in reimbursements from Facilities Management that coincides with the deletion of 1.0 contract special projects coordinator, and a reduction of \$225,199 from the Health Care Administration budget unit due to a lessening in the percentage allocation provided for the administration of all the health departments.

PERFORMANCE MEASURES							
Description of Performance Measure	2006-07 Actual	2007-08 Projected	2007-08 Actual	2008-09 Projected			
Percentage of departments implementing the performance measurement system.	100%	100%	100%	100%			
Number of county department pages available for email subscription services through GovDelivery, Inc. (amended)*	34	140	156	170			
lumber of pages subscribed by consumers.	9,852	17,000	26,099	20,000			
Percentage of targeted audiences reporting awareness of county services and operations, including how to access county services.	41%	65%	65%	75%			
lumber of county employees and officials participating in the ethics and compliance training. amended)**	1,800	1,900	5,960	7,500			
Percentage of county employees receiving ethics and compliance materials.	11%	100%	33.6%	100%			
competitive grant funding received by the county or nonprofits in collaboration or associated with ne county.	\$1.5 million	\$900,000	\$990,883	\$1.5 million			

^{*} The measurement above has been amended to clarify and make more appropriate to the goal.



^{**} The measurement above has been amended to clarify and make more appropriate to the goal, in addition, all numbers are rounded.